

ANZSASI 2012 Sydney 1 – 3 June

Evidence Based Training For Airline Pilots

Patrick Murray EBT Project Team



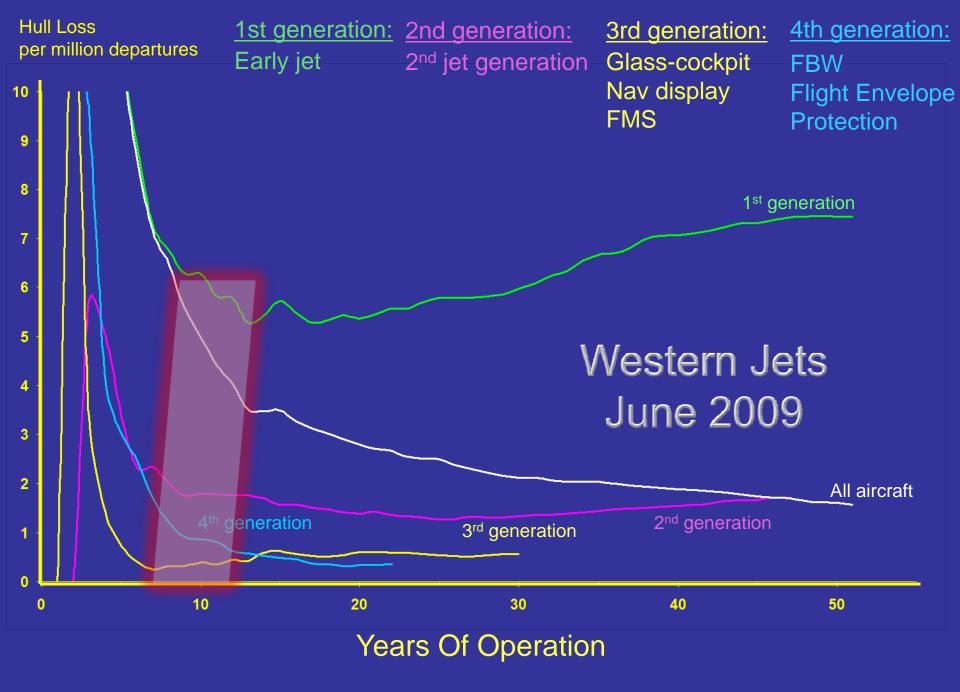
to represent, lead and serve the airline industry













Mandatory Items

- Flight Preparation
- Before take-off checklist
- Engine failure between V1 and V2
- Rejected take-off before reaching V1
- Instrument departure and arrival procedures
- Engine-out Precision Approach to minima
- Non-Precision approach to MDA
- Go-Around 1 engine-out at DA
- Landing critical engine inoperative

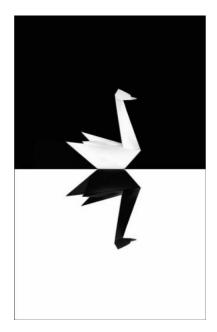


The Problem

- ➤ By regulation flight crew training and checking is based on <u>events</u>, many of which have become <u>highly</u> <u>improbable</u> in modern aeroplanes.
- ➤ Training programmes are consequently <u>saturated</u> with items that <u>may not necessarily mitigate the real risks</u> or enhance safety in modern air transport operations.
- Automation control, flightpath guidance and monitoring not currently adequately considered in regulations



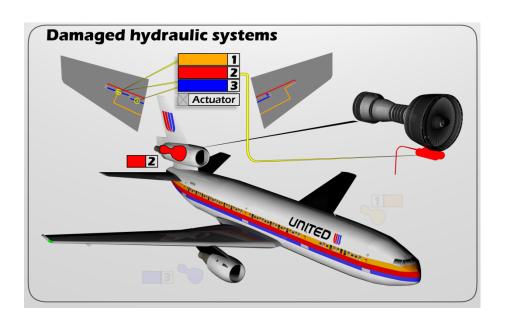
Black Swans



When people and complex systems interact, there will always be an infinite number of possible outcomes



Sioux City – "Black Swan"













QF 32 - A380 "Black Swan"

"The pilots were inundated with 54 computer messages alerting them of system failures or impending failures" during the two-hour airborne drama with more than 450 passengers aboard" said Capt Woodward, Vice - President of the Australian and International Pilots Association



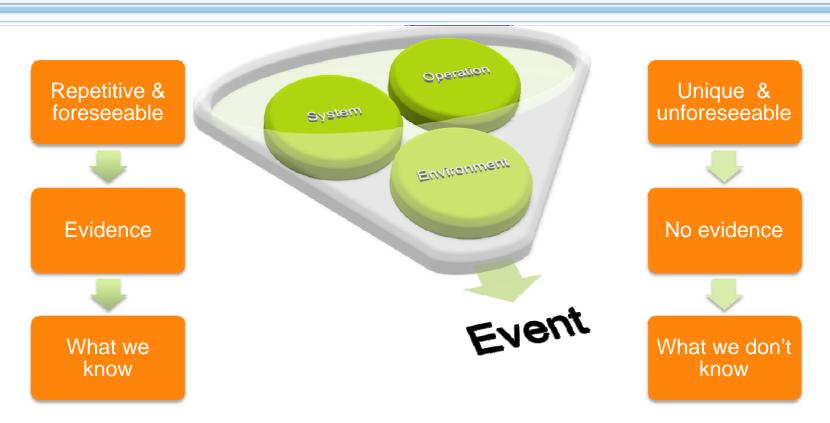


Capt Woodward said

"I don't think any crew in the world would have been trained to deal with the amount of different issues this crew faced"

www.news.com.au/travel/qantas





ENSURE COMPETENCY TO MANAGE BOTH FORESEEN AND UNFORESEEN EVENTS



















AEROSPACE



















































































Civil Aviation Department

The Government of the Hong Kong Special Administrative Region



- LOSA Archive data reports
 - > Top 10 issues
 - > Error Management effectiveness
- Flight Data Analysis studies
- Accident / Incident an lysis
- > Studies A / A / Airline results
- Skill Retention Studies
- Flight deck Automation studies
- > STEADES
- Airbus Special FDA Reports
- Boeing Pilot Survey



Methods of Analysis - General

- > Results from the individual analyses are:
 - ➤ Distilled into singular declarative sentences
 - Entered in Findings database
 - > Linked to:
 - ➤ Data Report Objectives
 - ▶ Phases of Flight
 - ➤ Data Sources
 - ➤ Topics discussed in the Conclusion
 - ➤ Context and Comments surrounding findings



Methods of Analysis – General

- > Findings data base enables:
 - Partitioning the data in the laterical ways.
 - s from different sources
 - port of conclusions
 - aceability from conclusion back to source data and vice versa



Some Findings - Priorities

- Priorities considered across aircraft generations
- One size does not fit all (Major differences across generations)
- Prioritisation validated by evidence
- Threat & Error Management = potential training scenarios



Threat and Error Management

- > Threats & Errors considered across Flight Phases specific to aircraft generation
- "Trainability" a key feature
- Need to develop more effective monitoring and intervention
- "In seat" training by instructors in certain exercises



Generation 4 Provisional "A List" (aß order)

- Adverse Weather
- Automation Management
- Compliance
- Go-Around Management
- Manual Aircraft Control
- > Monitoring, cross checking, error detection
- Unstable Approach (recognition and management)

Typical Recurrent EBT Module

Evaluation Phase

Manouvres Training
Phase

Scenario Based Training Phase

Objective

- Assess competence
- Identify training needs
- Validate training system performance

- Train maneuver skills to proficiency.
- Validate system performance and skill decay.

- Manage the critical threats according to evidence
- Improve competency to manage foreseen & unforeseen threats

Conduct

- Line orientated One or more occurrence
- Assessment of one or more KSA Competency Elements
- Sequence of deliberate actions to achieve a prescribed flight path
- E.g. RTO, EF V1, OEI APP, OEI GA, Emer. Descent

- Line orientated flight scenarios
- One or more predictable or unpredictable threats



EBT Program Implementation



Baseline EBT Programme

- Off the shelf solution
- No analysis or design work by the operator required

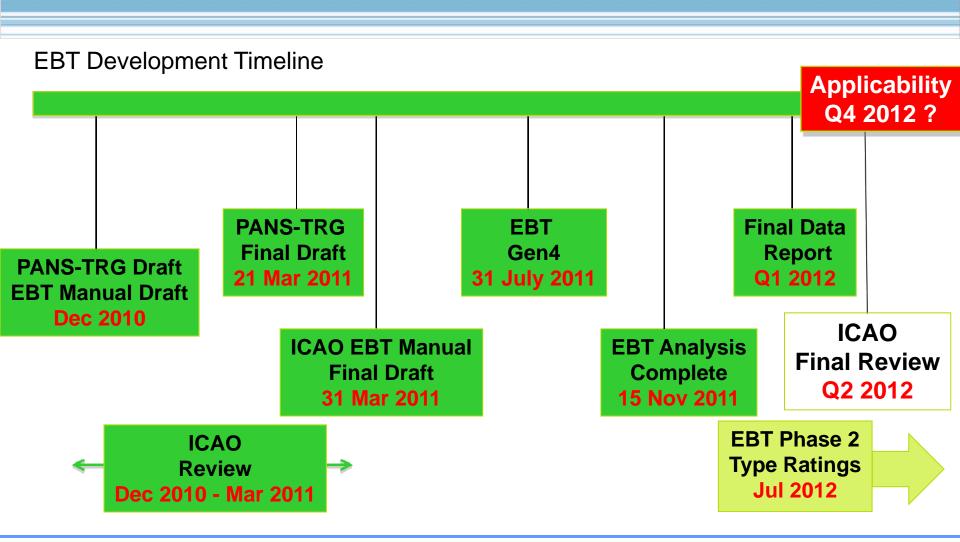
Source: EBT Manual Appendices

Enhanced EBT Programme

- Data collection
- Aircraft type analysis
- Risk and training analysis
- Guidance development
- Program definition

Developed by the operator according the principles laid down in the EBT manual







Proof of Concept Phase

- Adoption of EBT principles Step 1 (existing rules)
- Baseline or Enhanced Programm
- Phase 1 (Recurrent)
 - Emirates (Feb 2011) GCAA
 - Cathay Pacific (Dec 2011) HK CAD
 - Dragonair (April 2011) HK CAD
 - Qantas (2012) CASA
 - Virgin Australia (2012) CASA
 - Air France (2012) DGAC
 - Air Transat (TBD) Trspt Canada
 - Qatar Airways (TBD) GCAA
- Phase 2 (Type Rating)
 - British Airways UK CAA























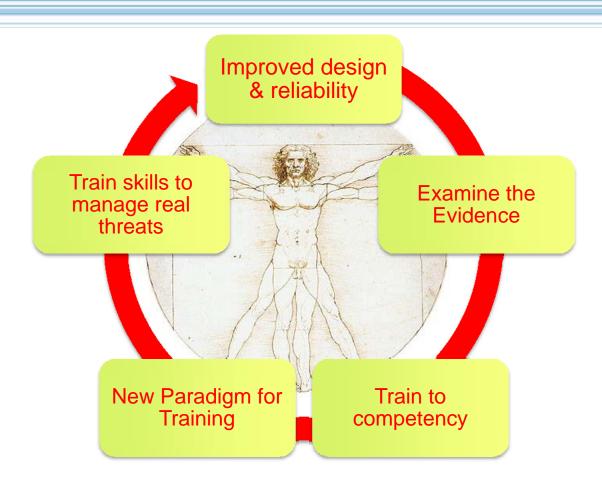














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Thank you for your attention

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